The Battle for the Canadian Couch Potato: OTT and TV

March 2025

This document contains valuable confidential information of The Convergence Research Group Limited, which is licensed for internal review only.

© 2025, The Convergence Research Group Limited. All rights reserved.

CLIENT CONFIDENTIAL

www.convergenceonline.com

Contents

	1
COMMEN	VTARY 6
ADVERTI	ONE: CANADIAN TV SUBSCRIBER, REVENUE & SING DECLINE, CORD CUTTER/NEVER & BROADBAND 9
H	Estimated Canadian Households, TV Subscribers, OTT Subscriber Households, Cord Cutter/Never Households, Residential Broadband Subscribers, 2023-2027
F	Estimated Canadian Broadcast and Specialty/Pay Network TV
	Advertising Revenue, Online Broadcast/Specialty/Pay Advertising Revenue, Online % of Total, 2023-202712
	Estimated Programming Expenditure by Private Broadcasters, and Specialty/Pay/PPV/VOD Networks, 2023-2025
	Estimated Canadian Cable, Satellite, Telco Programming Expenditure, 2023-2025
Canadia	n Cord Cutter/Nevers: Growing14
(I	Canadian Cord Cutter/Never Household Model, 2013-2027 14 Estimated Canadian TV Subscribers by Cable, Satellite, Telco, 2023-
	2027
(Cogeco, EastLink, Rogers, SaskTel, Shaw (by Cable & Satellite), Telus, Videotron, 2023-2027
	Estimated Canadian TV Access Revenue by Cable, Satellite, Telco, and ARPU, 2023-2027
F	Estimated TV Access Revenue by Bell IPTV, Bell Satellite, Telus,
	Rogers, Shaw Cable, Shaw Direct, Videotron, Cogeco, EastLink, 2023- 2027
I	Estimated Canadian Residential Internet Subscribers by Cable, Telco,
	Other Broadband, as a Percentage of Canadian Households, and Total Revenue and ARPU, 2023-2027
	Estimated Canadian Residential Broadband Subscribers by Rogers, Shaw, Videotron, Cogeco, Bell, Telus, SaskTel, 2023-2027
	Estimated Residential Internet Access Revenue by Rogers, Shaw, Videotron, Cogeco, Bell, SaskTel, Telus, 2023-2027

	g: Traditional TV Broadcast and Specialty/Pay
	nming in Long Term Decline, Online Advertising, Non-
Canadian Players Dr	riving Free (AVOD/FAST) & Paid (SVOD)20
Recent Streaming Ac	lvertising Deals/Moves of Note22
and by Goog Estimated Ca Meta, Broadc Estimated Ca Advertising I Revenue, On Estimated Broadcast/Sp Broadcast/Sp Advertising I and Total Bro Revenue, Tot	nadian Online Advertising Market Revenue 2023-2027, le, Meta, Broadcast/Specialty/Pay, Other, 2023-2025
Canadian Av	OD/SVOD IV Advertising Revenue, 2023-202725
	ESSING OVER 55 OTT SERVICES, OVER 35
	ESSING OVER 55 OTT SERVICES, OVER 35
PROVIDERS	
PROVIDERS The Canadian Regul Players' Competitive	atory Environment: Limits On Vertically Integrated AdvantageAmendments to the Broadcasting Act &
PROVIDERS The Canadian Regul Players' Competitive	atory Environment: Limits On Vertically Integrated
PROVIDERS The Canadian Regul Players' Competitive Sales Tax Estimated Ca Households,	atory Environment: Limits On Vertically Integrated e AdvantageAmendments to the Broadcasting Act &
PROVIDERS The Canadian Regul Players' Competitive Sales Tax Estimated Ca Households, Subscribers, 2	atory Environment: Limits On Vertically Integrated e AdvantageAmendments to the Broadcasting Act &
PROVIDERS The Canadian Regul Players' Competitive Sales Tax Estimated Ca Households, Subscribers, 2 Estimated Ca	atory Environment: Limits On Vertically Integrated e AdvantageAmendments to the Broadcasting Act &
PROVIDERS The Canadian Regul Players' Competitive Sales Tax Estimated Ca Households, Subscribers, 2 Estimated Ca Amazon Prince	atory Environment: Limits On Vertically Integrated AdvantageAmendments to the Broadcasting Act &
PROVIDERS The Canadian Regul Players' Competitive Sales Tax Estimated Ca Households, Subscribers, 2 Estimated Ca Amazon Prin Disney+, illicon	atory Environment: Limits On Vertically Integrated e AdvantageAmendments to the Broadcasting Act &
PROVIDERS The Canadian Regul Players' Competitive Sales Tax Estimated Ca Households, Subscribers, 2 Estimated Ca Amazon Prin Disney+, illic Canada-BR-D	atory Environment: Limits On Vertically Integrated AdvantageAmendments to the Broadcasting Act &
PROVIDERS The Canadian Regul Players' Competitive Sales Tax Estimated Ca Households, Subscribers, 2 Estimated Ca Amazon Prin Disney+, illic Canada-BR-E Oilers-OneSo	atory Environment: Limits On Vertically Integrated AdvantageAmendments to the Broadcasting Act &
PROVIDERS The Canadian Regul Players' Competitive Sales Tax Estimated Ca Households, Subscribers, 2 Estimated Ca Amazon Prin Disney+, illic Canada-BR-D Oilers-OneScribers	atory Environment: Limits On Vertically Integrated AdvantageAmendments to the Broadcasting Act &
PROVIDERS The Canadian Regul Players' Competitive Sales Tax Estimated Ca Households, Subscribers, 2 Estimated Ca Amazon Prin Disney+, illic Canada-BR-E Oilers-OneSo Acorn-AMC-History-HSuited Canada-BR-E Construction of the control	atory Environment: Limits On Vertically Integrated AdvantageAmendments to the Broadcasting Act &
PROVIDERS The Canadian Regul Players' Competitive Sales Tax Estimated Ca Households, Subscribers, Z Estimated Ca Amazon Prin Disney+, illico Canada-BR-E Oilers-OneSc Acorn-AMC-History-HSui Mubi-OUTtv	atory Environment: Limits On Vertically Integrated AdvantageAmendments to the Broadcasting Act &

Estimated Canadian OTT Access Revenue and Market Share by
Canadian TV Access Providers & Programmers and by Non-Canadian,
2023-202739
Estimated Canadian OTT Subscriber Households, Average OTT
Subscriptions Per OTT Household, TV Subscribers, Household
Penetration, ARPU Comparisons, 2023-202740
Estimated Canadian Price Increase by Amazon Prime, Apple TV+,
Crave, DAZN, Discovery+, Disney+, illico+, Netflix, Paramount+,
StackTV, Average, 2022-202541
Estimated Canadian Ad-Supported Price Discount by Amazon Prime,
Crave, Discovery+, Disney+, Netflix, Paramount+, Average, 2025 42
US Independents: Netflix, Amazon, Apple
Netflix's Positive Pivot: Advertising and Paid Sharing, ARPU and Subscriber
Impact, Price Rises, Programming Spend, Margin Improvement44
Netflix Financial Model, 2012-2025
Estimated Netflix Subscribers by US Streaming, Canada Streaming,
International Streaming, 2023-2027
Estimated Netflix Content Obligations, 2022-2024
Estimated Programming Expenditures by Netflix, TV Access Providers
and Per Subscriber Netflix Versus TV Access Providers, 2023-2025 46
Amazon Prime Canada: Leverage, NBA, NHL, Advertising a Natural66
Apple TV+ Canada: From Free To Bundle To Prices Increase and MLS77
US Network Programmers: Disney, Paramount, NBCU, Warner Bros.
Discovery
Disney in Canada: New Tiers, Price Increases, Rogers & Telus, Fubo
Paramount in Canada: Paramount+ Programming Improvement, New Tiers 90
NBCU in Canada: Corus Peacock, Bravo Rogers, Bell Oxygen & USA95
Warner Bros. Discovery in Canada: Bell Media and HBO/Max Expand &
Extend Again, Rogers Displaces
Canadian Network Programmers: Bell, CBC, Corus, Quebecor/Videotron,
Rogers
Bell/Crave's Linear & OTT Strategy: Strong Sub Additions, Advertising,
HBO/Max Re-Up, Starz, NBCU, and More
CBC's Gem & ICI Tou.TV: Price Increase, 106
Broadcast & Originals
Corus' StackTV, Teletoon+, Hallmark, Peacock: NBCU and WBD Rogers'
Impact 108

	Quebecor/Videotron's: illico+, RiverTV	111
	Rogers Citytv+ Bulks Up: Bravo and Discovery	113
	Canadian Sports OTT: BeIN Sports Connect Canada, Bell's TSN/RDS	
	Direct/TSN+, CSB's OneSoccer, DAZN, Fubo, Groupe TVA's TVA Sports	
	direct, Horse & Country, Kroenke's MyOutdoorTV, Liberty Media's F1 TV	<i>I</i> ,
	NBA League Pass, Oilers+, Rogers Sportsnet+	115
	Canadian Niche OTT: A&E's History Vault, Allarco's Super Channel, AM	C's
	Acorn TV, AMC+, IFC Films Unlimited, Shudder & Sundance, Anthem's	
	Hollywood Suite, APTN's Lumi, BBC's BritBox & BBC Select, Blue Ant's I	
	Earth, Cottage Life, Love Nature & Smithsonian Channel, Curiosity Stream	
	Hotstar, Kino Lorber's Kino Film Collection & MHz Choice, NBCU's Hay	
	MGM, Mubi, OUTtv, Ovid, PBS Documentaries & Masterpiece, Rakuten's Viki, Sony's Crunchyroll	
SE	ECTION THREE: PROFILES	134
		• 101
	Amazon Prime Canada	
	Amazon Prime Canada	135
		135 146
	Apple TV+ Canada	135 146 152
	Apple TV+ Canada Bell/Bell Media	135 146 152 160
	Apple TV+ Canada Bell/Bell Media CBC	135 146 152 160 162
	Apple TV+ Canada Bell/Bell Media CBC Corus Entertainment	135 146 152 160 162
	Apple TV+ Canada Bell/Bell Media CBC Corus Entertainment DAZN Canada	135 146 152 160 162 165
	Apple TV+ Canada Bell/Bell Media CBC Corus Entertainment DAZN Canada Disney Canada	135 146 152 160 162 165 167
	Apple TV+ Canada Bell/Bell Media CBC Corus Entertainment DAZN Canada Disney Canada Netflix Canada	135 146 152 160 165 167 173 193

Commentary

Since 2003, we have published our Couch Potato Report series every year. The Battle for the Canadian Couch Potato: OTT and TV, March 2025, (203 pages), contains detailed analysis of offers (including prices & programming), deals & rights, strategy, subscriber & financial performance metrics (including forecasts) by Company & Market. In addition to Convergence analysis, sources include company interviews, annual/quarterly reports & presentations, CRTC, Statistics Canada.

Commentary, please see Table of Contents for what is included in this Report:

Canada is increasingly being impacted by the OTT war being waged by global, mainly US programmers and independent OTT providers. Although for programmers, Canada is a direct to consumer opportunity as well as an opportunity to sell to Amazon, Apple, DAZN, Fubo, Netflix, Canadian programmers and linear/OTT providers continue to remain attractive. Amazon, Apple, DAZN, Disney+, Discovery+, Fubo, hayu, Netflix, Paramount+ impinge on the Canadian TV/OTT model, alternatively Warner's HBO/Max and Lionsgate's Starz have had long-term multiplatform deals with Bell for many years, while NBCU & Warner recently cut multiplatform deals with Rogers and NBCU with Bell.

Based on analysis of over 55 OTT services (over 35 providers), led by Netflix, we estimate 2024 Canadian OTT access (subscription) revenue grew 15% to \$4.2 billion, we forecast 15% growth in 2025 to \$4.85 billion with 2027 exceeding annual TV subscription revenue. Based on a number of factors explored in this Report we expect double digit growth rates will sustain through 2027.

Canadian OTT access revenue will continue to mostly benefit non-Canadian players. We forecast Canadian TV Access Providers & Programmers OTT access revenue share will stay in the X% range 2025-2027.

2024 saw a strong rise in Canadian OTT subscriber additions mainly due to Crave, Disney, Netflix, our 2025-2027 forecasts are less robust. We forecast total Canadian paid OTT subscriptions, which we estimate reached 35 million YE2024, will 2025-2027 grow annually in the X X. Canadian OTT household penetration will continue to rise while subscriptions per household grow moderately. Based on 10 leading OTT providers, the average Canadian price increase across the providers was 6% in 2024 and we forecast 2025 will be higher. That being said OTT offers with advertising represent a significant cost savings (on average 39% less) to similar offers without advertising.

Based on our forecast trajectory, Canadian AVOD (free adsupported OTT) and SVOD TV (paid OTT subscription with ads) advertising revenue will exceed traditional Canadian TV advertising revenue by X. We forecast non-Canadian players will mostly benefit.

We estimate 2024 saw a decline of 4% of Canadian Cable, Satellite, Telco TV subscribers, and forecast similar declines through 2027. At current run-rate there will be more Telco TV subs than Cable by X.

We estimate 2024 Canadian Cable, Satellite, Telco TV access (subscription) revenue declined 5% to \$6.51 billion and forecast X%/annum declines on average through 2027 and negative ARPU growth.

As illustrated in our Canadian Cord Cutter/Never Household Model, as of YE2024 we estimate X million Canadian households (46% of HHs) did not have a TV subscription with a Cable, Satellite, or Telco TV access provider, and forecast a rise to 54% YE2027.

Canadian TV subscribers and access revenue are currently not seeing as steep a rate of decline as the US, but this could change, dependent on new or expanded OTT offers in Canada.

Canadian TV access providers are also broadband providers and thus also benefit from OTT. Annual Canadian residential broadband revenue has more than doubled over the last decade. 2020-2024 were banner years for Canadian residential broadband subscriber additions, we forecast 2025-2027 will continue to see robust additions but not as strong as the previous period.